

No. of questions :3

Final Term Exam Date: 25/12/2017 Subject: Project Management Duration: 2 Hours || Total Mark: 40 Marks

### Question (1) (15 Marks)

#### a) What are the common methods of gathering project requirements?

- User interviews ,
- Business process analysis and
- <u>User workshops</u>.
- Group creativity techniques
- Questionnaires and surveys
- Observations

### b) What are the project characteristics?

- <u>Unique</u>
- <u>Temporary</u>
- <u>Done for purpose</u>
- <u>Has interrelated activities</u>
- <u>Progressive elaboration</u>
- <u>Subject to constraints</u>
- <u>Requires resources, often from various areas.</u>
- <u>Should have a primary customer or sponsor.</u>
- <u>Involves uncertainty and risk</u>

### c) What are the main four project stages?

- <u>Concept phase</u>
- Development Phase
- <u>Execute phase</u>
- <u>Finish</u>

## Question (2) (15 Marks)

### Which of the following statement is true and which is false <u>and correct the false?</u> a. Defining project scope starts in the planning phase.

(False) starts in the concept phase

- **b.** Client requirements for additional features may cause scope creep (True)
- c. Each activity could be crashed until its duration becomes zero (False) Each activity could be crashed until
  - it reaches it's maximum time reduction
  - it causes another path to also become critical
  - it is more expensive to crash than not to crash
- d. AOA is a network diagramming technique in which boxes represent activities. (False) This is the PDM not AOA

## e. A slipped milestone means the milestone activity was actually completed on the originally planned time.

False, completed after the originally planned time

# Question (3) (10 Marks)

Draw the AOA diagram of the following network.

| Task | Precedence | Answer  |
|------|------------|---|
| Α    | -          | Queshon (3)<br>A B E F G G T<br>dummy H<br>C S Task |
| В    | -          |   |
| С    | -          |   |
| D    | Α          |   |
| Е    | B,D        |   |
| F    | Е          |   |
| G    | F,C        |   |
| Н    | С          |   |

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